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Why Did Mr. Trump Oppose Globalization? An E-CARGO Approach

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Abstract—Everybody knows that Mr. Donald Trump, the 45th President of the United States of America (USA), was against globalization. There are numerous arguments about this topic around the world among renowned politicians and economists. This article presents a new viewpoint from group multirole assignment (GMRA). In this article, we establish a model for simulating the assignment of grand capitals over the world with the help of the Environments—Classes, Agents, Roles, Groups, and Objects (E-CARGO) model and the GMRA model. To support the conclusions, we simulate the situations of globalization and nonglobalization, compare, and analyze the simulation results with a revised GMRA (RGMRA) model. This article contributes a new formalization of a new role assignment problem (RGMRA), a novel way to study globalization, and a clear and evident conclusion that globalization is not beneficial for the USA from the point of view of capital investment.

Index Terms—Computational approach, environments—classes, agents, roles, groups, and objects (E-CARGO), globalization, group role assignment (GRA), Mr. Trump, profit, role-based collaboration (RBC), United States of America (USA).

NOMENCLATURE

| | |
|----------------------------------|--|
| \mathcal{A} | Agent (giant capital) set. |
| \mathcal{R} | Role (<industry, country/region>) set. |
| m | Size of the agent set. |
| n | Size of the role set. |
| a_i | Element in \mathcal{A} . |
| r_j | Element in \mathcal{R} . |
| $0 \leq i, i_0, i_1, \dots, < m$ | Indices of agents. |
| $0 \leq j, j_0, j_1, \dots, < n$ | Indices of roles. |
| Q | Qualification matrix, or the ROI value matrix for all the countries in the simulations. |
| L^a | Agent ability vector (m -dimensional) to inform the maximum number of roles to be assigned. |
| GRA | Group role assignment. |

| | |
|----------------------------|---|
| GMRA | Group multirole assignment. |
| RGMRA | Revised group multirole assignment. |
| T | Assignment matrix in GRA. |
| T^* | Resulted assignment (investment) matrix in globalization. |
| σ^* | Optimal group performance of RGGRA. |
| σ_g | Profit collected by all the countries or regions in globalization. |
| σ_g^{USA} | Profit collected by the USA in globalization. |
| σ^{USA} | Profit collected by USA without globalization. |
| Q^{USA} | Profit rate matrix for the USA only. |
| $T^{\text{USA}*}$ | Assignment (investment) matrix for the USA only. |
| t'_d | Domestic corporate tax rate. |
| t'_f | Corporate tax rate for investments out of the home countries. |
| σ_g^{USAG} | Gain collected by the USA Government in globalization. |
| σ^{USAG} | Gain collected by the USA Government without globalization. |
| t'_{fb} | Profits used back to the home country/the total profits collected outside the home country. |
| σ_{gb}^{USA} | Profit collected by the USA after introducing t'_{fb} with globalization. |

I. INTRODUCTION

WE ARE living in a globalizing world [1]. The 45th President of the United States of America (USA), Mr. Donald Trump, is against globalization [2], and he declared that his opposition was for the benefit of the states [3]. There are many arguments about this idea among renowned politicians and economists, and Green [4] argues that Donald Trump is “not ‘antiglobalization’” but to “reorganize the globalization project” in his book.

Globalization is a complex concept, which consists of many extensively connected components, including economic, political, and social areas. It means different to different people [5]. Globalization can be defined as “the spread of products, technology, information, and jobs across national borders and

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cultures. In economic terms, it describes an interdependence of nations around the globe fostered through free trade” [6]. It can also be defined as “the integration of capital, investment, and labor markets or its integration with world markets” [7].

In this article, we simplify and abstract globalization to “the spread of capitals across national borders,” i.e., we concentrate on the aspects of investments of giant capitals in the world because products, technology, information, and jobs can be abstracted to capitals, i.e., money. As for capitals, the fundamental principle is that “capitals are profit-seeking” [8]. To abstract this principle of profits, we can use the maximization of all the profits based on the distributions of the giant capitals [9] in the world.

Role-based collaboration (RBC) [10]–[17] is a computational methodology to investigate collaboration systems. The Environments—Classes, Agents, Roles, Groups, and Objects (E-CARGO) [10]–[17], as the fundamental model of RBC, and GRA with constraints (GRA⁺) [13]–[16], as one model for role assignment, have been proposed as a well-specified way to simulate social phenomena [17]. They are a beneficial tool to analyze globalization in the sense of profit and the return of investment (ROI) because globalization is a typical collaboration among different countries in the world.

In this article, we use E-CARGO and GRA⁺ to simulate globalization in the sense of capital investment, which is a novel way to study globalization. We believe that such a way can reveal the basis for decision-making, including the policy of globalization. To simplify the analysis and simulation, with the concepts of E-CARGO and GRA, we use an equivalent total profit in the U.S. Dollars to express group performance, while capitals are agents, industries in different countries are taken as roles, and the quantity of a specific capital is taken as the ability (power) of an agent.

Even though the simulation in this article seems very simplified, we believe that it keeps the nature of the highly complex concept, i.e., globalization. The conclusions drawn from this article are pertinent and follow a well-known idiom of Chinese, i.e., “大道至简 (Da Dao Zhi Jian),” which means that “the greatest is the simplest.” This article contributes a novel approach to analyzing political/economic problems with computations, and an evident conclusion that Mr. Donald Trump’s opposition of globalization is for the benefit of the USA.

This article is arranged as follows. Section II introduces briefly the E-CARGO model, which establishes a bridge from globalization to computation. Section III presents the design of the simulations. Section IV presents the simulation results for different conditions. Section V discusses the simulation process and results. Section VI reviews the related work. Finally, this article concludes and points out topics for future work in Section VII.

II. E-CARGO MODEL IN BRIEF

With E-CARGO [10]–[17], an organization is expressed as a nine-tuple $\sum ::= \langle C, O, \mathcal{A}, \mathcal{M}, \mathcal{R}, \mathcal{E}, \mathcal{G}, s_0, \mathcal{H} \rangle$, where $C, O, \mathcal{A}, \mathcal{M}, \mathcal{R}, \mathcal{E}, \mathcal{G}$, and \mathcal{H} denote limited sets of classes, objects, agents, messages, roles, environments, groups, and human users, respectively, and s_0 denotes the

organization’s initial state. An organization starts from its initial state and makes progress by following the process of RBC, i.e., role negotiation, agent evaluation, role assignment, role-playing, and role transfer. The application of E-CARGO allows the formal analysis of an organization, a social system, an economic system, or a political system. The relationships between the first-class components of a system, i.e., classes of objects, groups of agents, and environments of roles, can be briefed as follows: one group is built on one environment; a class is composed of one or more objects; a group is composed of one or more agents; and an environment is composed of one or more roles.

To understand the major work of this article, we need to clarify some basic concepts: *roles* can be taken as entities that express both rights and responsibilities, and the role set is denoted as \mathcal{R} ; *agents* are autonomous entities that can play roles, and the agent set is denoted as \mathcal{A} ; role (agent) assignment is a tuple of an agent and a role, i.e., $\langle a, r \rangle$ ($a \in \mathcal{A}, r \in \mathcal{R}$); \mathcal{N} denotes the set of nonnegative integers, i.e., $\{0, 1, 2, 3, \dots\}$; $m \in \mathcal{N}$ ($= |\mathcal{A}|$); $n \in \mathcal{N}$ ($= |\mathcal{R}|$); $i \in \{0, 1, \dots, m-1\}$ and $j \in \{0, 1, \dots, n-1\}$ are agent and role indices, respectively; L is a *vector* that represents the numbers of agents required for each role, i.e., $L[j] \in \mathcal{N}$; L^a is a *vector* that represents the numbers of roles to be assigned for each agent, i.e., $L^a[i] \in \mathcal{N}$; Q is the *qualification matrix* that expresses the suitability of an agent for a role, i.e., $Q[i, j] \in [0, 1]$; T is an assignment matrix ($T[i, j] \in \{0, 1\}$), i.e., $T[i, j] = 1$ means that agent i is assigned to role j and $T[i, j] = 0$ means the opposite; $\sigma = \sum_{i=0}^{m-1} \sum_{j=0}^{n-1} Q[i, j] \times T[i, j]$ is called group performance; role j is *workable* if $\sum_{i=0}^{m-1} T[i, j] \geq L[j]$; and T is *workable* if every role j is workable, i.e., $\sum_{i=0}^{m-1} T[i, j] \geq L[j]$ ($0 \leq j < n$). A group is *workable* if T is workable.

The following definitions are required for conducting the simulations in this article. Please refer to our previous work [10]–[17] for other concepts and definitions related to E-CARGO.

Definition 1 [16]: Given \mathcal{A} ($|\mathcal{A}| = m$), \mathcal{R} ($|\mathcal{R}| = n$), Q, L , and L^a , *GMRA* is to find T to obtain

$$\max \sigma = \sum_{j=0}^{n-1} \sum_{i=0}^{m-1} Q[i, j] \times T[i, j] \quad (1)$$

$$\text{s.t. } T[i, j] \in \{0, 1\}, \quad (0 \leq i < m, 0 \leq j < n) \quad (1)$$

$$\sum_{i=0}^{m-1} T[i, j] = L[j], \quad (0 \leq j < n) \quad (2)$$

$$\sum_{j=0}^{n-1} T[i, j] \leq L^a[i], \quad (0 \leq i < m) \quad (3)$$

where (3) indicates the role assignment limits for each agent.

In the new assignment problem, we introduce a new constant γ into the range of T and have the following definition.

Definition 2: Given \mathcal{A} ($|\mathcal{A}| = m$), \mathcal{R} ($|\mathcal{R}| = n$), Q, L^a , and γ , the *RGMRA* problem aims to find a T that obtains

$$\max \sigma = \sum_{j=0}^{n-1} \sum_{i=0}^{m-1} Q[i, j] \times T[i, j] \quad (4)$$

$$\text{s.t. } (1), (3), \text{ and} \quad (4)$$

$$T[i, j] \in \{0, 1, \dots, \gamma\}, \quad (0 \leq i < m, 0 \leq j < n) \quad (4)$$

145 where expression (4) indicates the limit number of effort pieces
 146 for agent i to put on role j . $T[i, j]$'s are set as integers
 147 to follow the GRA formalization, and integers make sense
 148 for dealing with billions of dollars, where real numbers are
 149 meaningless. It is needed to say that the proposed solution
 150 works when $T[i, j]$'s are real numbers.

151 GMRA and RGMRA both belong to GRA^+ because they
 152 are derived from the definition of GRA [12]. RGMRA has its
 153 own social meaning from the perspective of role assignment,
 154 i.e., one agent has limited power (3) (effort or abilities) and
 155 can put a limited part (4) of its power to a role if the agent is
 156 assigned to the role. Compared with GMRA, RGMRA ignores
 157 the constraints specified by L , i.e., constraint (2), but extends
 158 the range of variables $T[i, j]$ from $\{0, 1\}$ to $\{0, 1, \dots, \gamma\}$.

159 We use T^* to represent a feasible T that satisfies
 160 Definition 2. Then, we obtain the optimum group performance
 161 of RGMRA

$$\sigma^* = \sum_{i=0}^{m-1} \sum_{j=0}^{n-1} Q[i, j] \times T^*[i, j].$$

163 RGMRA is a complex problem, which cannot be solved
 164 by the algorithm of GMRA [16]. Fortunately, it can be solved
 165 with an optimization platform that solves ILP, such as the IBM
 166 ILOG CPLEX Optimization Package (CPLEX) [18].

167 III. SIMULATION DESIGN

168 In the capitalization world, we assume that “an invisible
 169 hand” [19] (or called the free-market economy law) is driving
 170 the giant capitals of the world to optimize their distributions
 171 onto industries and collect the maximum profit from all the
 172 countries or regions of the world. Please note that there might
 173 be a concern that the free-market economy law means that
 174 each capital pursues its own maximum profit but not for
 175 the overall maximum. In globalization, compared with the
 176 number of grand capitals, the number of potential industries
 177 for investment is very large. Each grand capital has sufficient
 178 choices for choosing the best place for investment, which
 179 is consistent with the overall optimization (as shown by the
 180 following simulations). With this assumption, RGMRA is a
 181 perfect match to conduct such simulations.

182 In the United Nations, there are 193 official members [20].
 183 The World Trade Organization (WTO) has 164 member
 184 states [21]. We can split the main industry branches into
 185 20 categories [22] (see Fig. 1) in a country. We use the top
 186 30 wealthy countries [23] for the capitals to invest and ignore
 187 other countries that are not attractive for the capitals to invest.
 188 Note that more countries are also simulated, and the results
 189 do not affect the conclusion (see Section IV-A).

190 We use the data (see Table I) from [9] to support our
 191 simulation. The grand capitals in the world include 17 giant
 192 capitals, each of which holds a fund of more than U.S.
 193 \$1 trillion. Note that, in Table I, we split Allianz SE into
 194 two parts because it partially belongs to the USA.

195 We use the (country, industry)'s as roles and giant capitals
 196 as agents. We use $Q[i, j]$ that means the ROI values (i.e.,
 197 profit/investment) for giant capital i on the investment j th
 198 (country, industry). For each assignment, we mean that agent

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Fig. 1. Catalog of industries in North America [22].

TABLE I
TOP GIANT CAPITALS IN THE WORLD (2017) [9]

| Agent Index | Name | Country | Assets in management (\$Trillion) |
|-------------|-------------------------------|---------------|-----------------------------------|
| 0 | BlackRock | USA | 5.4 |
| 1 | Vanguard Group | USA | 4.4 |
| 2 | JP Morgan Chase | USA | 3.8 |
| 3 | Bank of America Merrill Lynch | USA | 2.5 |
| 4 | State Street Global Advisors | USA | 2.4 |
| 5 | Fidelity Investments (FMR) | USA | 2.1 |
| 6 | Bank of New York Mellon | USA | 1.7 |
| 7 | Capital Group | USA | 1.4 |
| 8 | Goldman Sachs Group | USA | 1.4 |
| 9 | Prudential Financial | USA | 1.3 |
| 10 | Morgan Stanley & Co. | USA | 1.3 |
| 11 | Allianz SE (PIMCO) | USA (40%) | 1.3 |
| 12 | Allianz SE (PIMCO) | GERMAN (60%) | 2.0 |
| 13 | UBS | Switzerland | 2.8 |
| 14 | Barclays plc | Great Britain | 2.5 |
| 15 | AXA Group | France | 1.5 |
| 16 | Credit Suisse | Switzerland | 1.3 |
| 17 | Amundi/Credit Agricole | France | 1.1 |

i invests on (country, industry) the number of \$100 billion (\$100B). We use $m = 18$ and $n = 20 \times 30 = 600$. Roles 0–19 belong to the USA. Other roles belong to other countries or regions.

$L^a = [54\ 44\ 38\ 25\ 24\ 21\ 17\ 14\ 14\ 13\ 13\ 13\ 20\ 28\ 25\ 15\ 13\ 11]$ is used to reflect the number of U.S. \$100 billion (\$100B) for each giant capital (see Table I).

With the above setting, we conduct the RGMRA computation and obtain the best assignment, where $\sigma^* = \sum_{i=0}^{17} \sum_{j=0}^{599} Q[i, j] \times T^*[i, j]$ expresses the

total profit for all the capital investments and
 $\sigma_g^{\text{USA}} = \sum_{i=0}^{17} \sum_{j=0}^{19} Q[i, j] \times T^*[i, j]$ to mean the profits of
 the USA, because the capitals out of the USA may invest in
 the USA.

Note that we need to collect all the profits from all different
 capitals to the industries of the USA, i.e., $0 \leq i < 18$ and
 $0 \leq j < 20$. We conduct a new computation to with the
 12×20 matrix Q^{USA} , where $Q^{\text{USA}}[i, j] = Q[i, j]$ ($0 \leq i < 12, 0 \leq j < 20$), which means that the capitals of the USA
 need to invest on the industries of the USA and others do not.
 Such a setting means nonglobalization.

We obtain the best assignment matrix

$$T^{\text{USA}*} (0 \leq i < 12, 0 \leq j < 20).$$

The new total profits of the USA without globalization are

$$\sigma^{\text{USA}} = \sum_{i=0}^{17} \sum_{j=0}^{19} Q^{\text{USA}}[i, j] \times T^{\text{USA}*}[i, j].$$

To understand the simulation design, we set up an example
 with 18×600 Q values (ROI values in $[0.0, 0.30]$ annually) in
 the Supplementary Material, which is too large to present in
 this article. Agent index 0 means BlackRock, 1 means the Van-
 guard Group, and so on; and role index 0 means “agriculture,
 forestry, fishing, and hunting” in the USA, 21 means “mining,
 quarrying, and oil and gas extraction” in China, 42 means
 “utilities” in Japan, and so on.

With the given Q matrix, we get a sparse T matrix, which is
 shown in the Appendix and the translations by globalization.
 Under the situation of nonglobalization, Q^{USA} and $T^{\text{USA}*}$ are
 also presented in the Appendix with data and translations.

With globalization, the USA collects its profit of U.S. \$1.4T;
 30 countries or regions together collect the U.S. \$12.60T.
 However, the USA collects a profit of U.S. \$8.386T without
 globalization.

From the results shown in the Appendix, we notice that all
 the investments choose the best ROI value, i.e., 30%. However,
 the capitals in nonglobalization need to take lower ROI values
 in a range of $[0.26, 0.30]$.

From this special example, we can get an initial conclusion
 that globalization is not beneficial for the USA. In Section IV,
 we use hundreds of random Q 's to verify the generality of this
 conclusion.

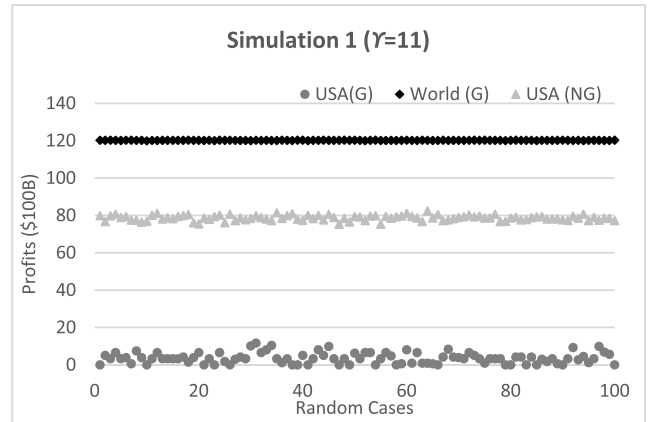
IV. SIMULATION EXPERIMENTS

A. Simulation 1 With Random Data

The Q matrix is created by evenly assigning random num-
 bers in $[0, 0.3]$, which means that the investment environments
 are evenly randomized with the same probabilities in the
 30 selected countries or regions.

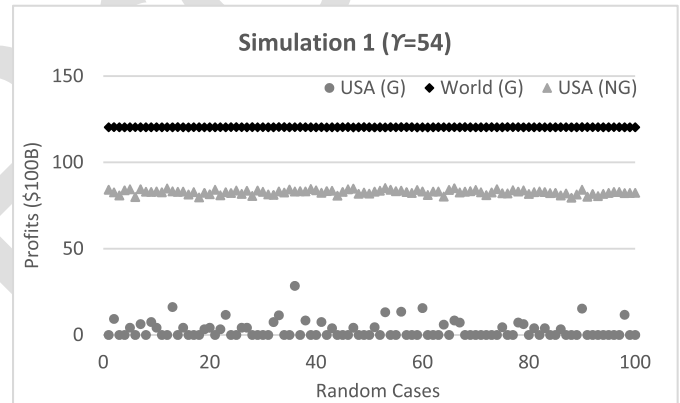
We use 100 Q matrices (see Figs. 2–4) to compute and
 take the maximum, minimum, and average profits shown and
 Tables II–IV. To check the impact of parameter γ , which
 means the maximum allowed amount of investment in indus-
 try. We choose $\gamma = 11 = \min \{L^a [i] (0 \leq i < m)\}$, $54 = \max$
 $\{L^a [i] (0 \leq i < m)\}$, or $32 = \text{average} \{L^a [i] (0 \leq i < m)\}$.

To understand Tables II–IV, σ_g^{USA} means the partial profits
 obtained by the USA with globalization, and σ^{USA} means the



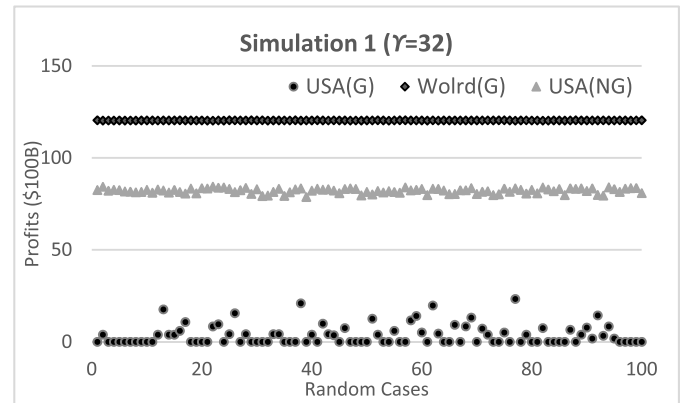
Note: G: Globalization, NG: Non-Globalization.

Fig. 2. Simulation 1 with $\gamma = 11$.



Note: G: Globalization, NG: Non-Globalization.

Fig. 3. Simulation 1 with $\gamma = 54$.



Note: G: Globalization, NG: Non-Globalization.

Fig. 4. Simulation 1 with $\gamma = 32$.

profits obtained by the USA with nonglobalization. We can
 obtain an evident conclusion, i.e., nonglobalization is better
 for the USA, because more profits are kept in the USA.
 We will consider taxes in the third simulations to understand
 the government gain in such investments.

As for the impact of parameter γ , we did not recognize
 a significant difference. A number between $\max \{L^a [i]$
 $(0 \leq i < m)\}$ and $\min \{L^a [i] (0 \leq i < m)\}$ is fine in

TABLE II
TOTAL PROFITS IN SIMULATION 1 (U.S. \$100B, $\gamma = 11$)

| $\gamma = 11$ | S_g^{USA} | S^* | S^{USA} |
|----------------|-------------|--------|-----------|
| Average | 3.62 | 120.23 | 78.66 |
| Max | 11.67 | 120.35 | 82.34 |
| Min | 0.00 | 119.96 | 75.27 |

TABLE III
TOTAL PROFITS IN SIMULATION 1 (U.S. \$100B, $\gamma = 54$)

| $\gamma = 54$ | S_g^{USA} | S^* | S^{USA} |
|----------------|-------------|--------|-----------|
| Average | 2.78 | 120.40 | 82.72 |
| Max | 28.45 | 120.51 | 85.16 |
| Min | 0.00 | 120.29 | 79.50 |

TABLE IV
TOTAL PROFITS IN SIMULATION 1 (U.S. \$100B, $\gamma = 32$)

| $\gamma = 54$ | S_g^{USA} | S^* | S^{USA} |
|----------------|-------------|--------|-----------|
| Average | 3.58 | 120.38 | 82.08 |
| Max | 23.32 | 120.48 | 84.39 |
| Min | 0.00 | 120.25 | 78.69 |

the simulation. The simulation result informs that the capital will invest all the allowed amount on in the industry with the highest ROI values (see the example mentioned in Section IV and presented in the Appendix).

In fact, we also conduct a simulation by using $m = 18$ and $n = 20 \times 164$ (the members of WTO) = 3280. Roles 0–19 belong to the USA. Other roles belong to other members. $Q[i, j]$'s are set with $[0.0, 0.3]$ ($0 \leq i < 18, 0 \leq j < 164$)

$$\sigma^* = \sum_{i=0}^{17} \sum_{j=0}^{3279} Q[i, j] \times T^*[i, j]$$

$$\sigma_g^{USA} = \sum_{i=0}^{17} \sum_{j=0}^{19} Q[i, j] \times T^*[i, j], \text{ and}$$

$$\sigma^{USA} = \sum_{i=0}^{17} \sum_{j=0}^{19} Q^{USA}[i, j] \times T^{USA*}[i, j].$$

The average profit collected by the USA with globalization is decreased compared with those in the 18×600 assignment matrix. Others have not many changes. These results are reasonable because capitals have more and better choices outside the USA.

B. Simulation 2 With the Assumed Investment Environments

In this simulation, we suppose that the investment environment in the USA is generally better than those in other countries, which is reflected by the range of random ROI values.

We set $Q[i, j]$ ($0 \leq i < 18, 0 \leq j < 20$) with different ROIs in ten different ranges: starting by $[0.01, 0.30]$ to $[0.00, 0.40]$, with steps of 0.01; we set other $Q[i, j]$'s with $[0.0, 0.3]$ unchanged ($0 \leq i < 18, 20 \leq j < 60$), and $\gamma = 54$. In each step, we use 100 Q matrices to compute and take the maximum, minimum, and average profits.

We obtain an interesting result (see Table V), i.e., if the investment environment of the USA is a little bit better than the other countries, i.e., the ROI range is $\geq 2\%$ higher than others, globalization is beneficial for the USA.

Evidently, the assumption of this simulation is not consistent with the fact, i.e., the investment environment in the USA is not better than those in other countries, e.g., the expenses of investments in the USA are much higher than those in many other countries, such as China and India. Otherwise, former President Trump would not worry about globalization. This simulation also informs a fact, i.e., to win in globalization, a country or region needs to provide a better investment environment than the competing ones.

C. Simulation 3 With Taxes Introduced

From the above example and simulation, we conclude that, when the environment for investment is similar among all the countries, globalization is not beneficial for the USA. In this section, we use the standing point of the USA Government and use taxes to conduct governance.

We assume that the capitals pay the USA Government with a tax rate ($t_d^r = 21\%$ [24] to mean the domestic rate in the USA, where t_f^r is the international rate); the USA Government gain is expressed as σ_g^{USAG} , i.e.,

$$\sigma_g^{USAG} = \sum_{i=0}^{17} \sum_{j=0}^{19} Q[i, j] \times T^*[i, j] \times t_d^r$$

$$+ \sum_{i=0}^{11} \sum_{j=20}^{599} Q[i, j] \times T^*[i, j] \times t_f^r$$

i.e., the USA Government can only collect taxes from the USA-owned capitals that were invested outside the USA. In the simulation, we change t_f^r from 2% to 30% with a step of 2%. We use $\gamma = 54$ to mean more flexibility for the investments.

With this setting, we compare the government gains between globalization and nonglobalization. We need to introduce a new variable $\sigma^{USAG} = \sigma^{USA} \times t_d^r$, which means the government gain collected from the capital investing in the USA.

From Simulation 3 (see Table VI), we find that, when the USA Government taxes the investments out of the USA by a rate of more than 20% (The bold rows), globalization is better for the USA Government (the bold data in Table), but not for the USA, because most profits still stay out of the USA.

D. Simulation 4 With Profits Used Back to the USA

In the above simulations, there is an implied assumption that all collected profits stay in the corresponding countries or regions. In this simulation, we assume that there is a rate for the collected profits to be used back to the home countries of the capitals.

TABLE V
SIMULATION 2: BETTER INVESTMENT ENVIRONMENTS (NOI) IN THE USA

| USA NOI range | Maximum | | | Minimum | | | Average | | |
|---------------------|-------------|--------|-----------|-------------|--------|-----------|--------------|---------------|--------------|
| | S_g^{USA} | S^* | S^{USA} | S_g^{USA} | S^* | S^{USA} | S_g^{USA} | S^* | S^{USA} |
| [0.01, 0.31] | 99.27 | 125.05 | 90.28 | 25.34 | 123.10 | 84.47 | 63.08 | 124.00 | 87.90 |
| [0.02, 0.32] | 124.60 | 128.80 | 93.87 | 56.85 | 124.82 | 85.46 | 98.20 | 126.68 | 91.24 |
| [0.03, 0.33] | 132.17 | 132.17 | 97.10 | 72.53 | 126.75 | 90.05 | 115.22 | 129.93 | 94.00 |
| [0.04, 0.34] | 135.91 | 135.91 | 99.09 | 92.05 | 130.78 | 92.54 | 125.61 | 133.61 | 96.81 |
| [0.05, 0.35] | 140.25 | 140.25 | 102.38 | 104.35 | 132.53 | 96.02 | 135.25 | 137.90 | 100.13 |
| [0.06, 0.36] | 144.48 | 144.48 | 105.16 | 114.02 | 137.35 | 95.22 | 140.42 | 141.88 | 103.05 |
| [0.07, 0.37] | 148.66 | 148.66 | 108.21 | 133.28 | 141.56 | 101.58 | 145.38 | 145.91 | 106.07 |
| [0.08, 0.38] | 153.25 | 153.25 | 111.37 | 142.19 | 145.57 | 105.44 | 149.89 | 150.04 | 109.12 |
| [0.09, 0.39] | 157.08 | 157.08 | 114.80 | 137.94 | 147.34 | 107.08 | 153.44 | 153.76 | 111.83 |
| [0.10, 0.40] | 161.14 | 161.14 | 117.39 | 142.08 | 153.43 | 109.90 | 157.92 | 158.05 | 114.82 |

TABLE VI
SIMULATION 3: TAXES ARE COLLECTED

| t_f^r | Maximum | | Minimum | | Average | |
|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | S_g^{USAG} | S^{USAG} | S_g^{USAG} | S^{USAG} | S_g^{USAG} | S^{USAG} |
| 0.02 | 9.09 | 18.01 | 1.74 | 16.68 | 2.48 | 17.39 |
| 0.04 | 8.44 | 17.96 | 3.47 | 16.68 | 4.30 | 17.42 |
| 0.06 | 9.68 | 17.93 | 5.20 | 16.45 | 5.85 | 17.40 |
| 0.08 | 10.84 | 17.87 | 6.93 | 16.64 | 7.58 | 17.42 |
| 0.10 | 11.71 | 18.08 | 8.67 | 16.70 | 9.25 | 17.43 |
| 0.12 | 13.83 | 17.93 | 10.40 | 16.42 | 10.98 | 17.39 |
| 0.14 | 15.45 | 17.94 | 12.14 | 16.47 | 12.59 | 17.37 |
| 0.16 | 16.80 | 17.95 | 13.88 | 16.61 | 14.22 | 17.35 |
| 0.18 | 17.40 | 17.79 | 15.61 | 16.76 | 15.83 | 17.40 |
| 0.20 | 19.76 | 17.93 | 17.35 | 16.02 | 17.63 | 17.34 |
| 0.22 | 20.88 | 17.89 | 18.84 | 16.50 | 19.31 | 17.38 |
| 0.24 | 22.58 | 17.94 | 20.35 | 16.72 | 21.07 | 17.38 |
| 0.26 | 25.12 | 17.84 | 21.51 | 16.68 | 22.69 | 17.42 |
| 0.28 | 26.77 | 17.99 | 22.30 | 16.60 | 24.38 | 17.42 |
| 0.30 | 28.25 | 17.88 | 24.24 | 16.63 | 25.96 | 17.41 |

TABLE VII
SIMULATION 3: THE PROFITS ARE REQUESTED TO BE USED BACK TO THE USA

| t_{fb}^r | Maximum | | Minimum | | Average | |
|-------------|---------------|--------------|--------------|--------------|---------------|--------------|
| | S_g^{USAG} | S^{USA} | S_g^{USAG} | S^{USAG} | S_g^{USAG} | S^{USAG} |
| 0.20 | 44.76 | 85.21 | 24.05 | 79.01 | 27.26 | 82.75 |
| 0.25 | 45.40 | 85.35 | 30.06 | 79.80 | 32.79 | 82.89 |
| 0.30 | 57.52 | 85.04 | 36.09 | 80.02 | 39.03 | 83.09 |
| 0.35 | 62.79 | 85.51 | 42.11 | 79.20 | 44.54 | 82.85 |
| 0.40 | 60.20 | 85.26 | 48.06 | 78.81 | 50.23 | 82.88 |
| 0.45 | 63.74 | 85.51 | 54.12 | 80.07 | 55.79 | 83.04 |
| 0.50 | 69.37 | 85.22 | 60.16 | 79.62 | 61.77 | 82.99 |
| 0.55 | 75.21 | 85.52 | 65.37 | 79.58 | 67.59 | 82.93 |
| 0.60 | 79.27 | 85.41 | 69.07 | 79.10 | 72.79 | 82.63 |
| 0.65 | 87.88 | 85.40 | 75.75 | 79.90 | 79.30 | 83.02 |
| 0.70 | 89.12 | 85.38 | 80.79 | 79.12 | 84.61 | 82.92 |
| 0.75 | 95.59 | 85.00 | 85.36 | 79.76 | 90.52 | 83.03 |
| 0.80 | 105.26 | 85.54 | 86.81 | 79.00 | 96.45 | 82.91 |
| 0.85 | 104.92 | 85.22 | 94.77 | 78.55 | 102.14 | 82.97 |
| 0.90 | 110.68 | 85.42 | 98.50 | 79.81 | 107.79 | 82.98 |

We assume that part of the collected profits will be used back to the USA by a rate (t_{fb}^r). Then, the profits of the USA are expressed as σ_{gb}^{USA} , i.e.,

$$\begin{aligned} \sigma_{gb}^{USA} = & \sum_{i=0}^{12} \sum_{j=0}^{19} Q[i, j] \times T^*[i, j] \\ & + \sum_{i=12}^{17} \sum_{j=0}^{19} Q[i, j] \times T^*[i, j] \times (1 - t_{fb}^r) \\ & + \sum_{i=0}^{17} \sum_{j=20}^{599} Q[i, j] \times T^*[i, j] \times t_{fb}^r \end{aligned}$$

which means that those capitals whose home country is not the USA but invests in the USA need to return the t_{fb}^r part of their profits back to their own countries. σ_{gb}^{USA} keeps the same as that in Simulation 1. We use $\gamma = 54$, the same as that used in Simulation 3.

In the simulation, we change t_{fb}^r from 20% to 90% with a step of 5%. With this setting, we compare the profits between globalization and nonglobalization.

With the simulation results (see Table VII), we find that, if more than 75% (the bold rows) of the profits collected outside of the USA are used back to the USA, then globalization is beneficial to the USA.

V. DISCUSSION

From the simulations described in Section IV, we find that globalization is not beneficial for the USA in the sense of profits obtained by the USA from the investments of giant capitals. This conclusion is confirmed by Simulation 2 if the investment environments of the USA cannot be made better than other countries. Simulation 3 informs that a government may collect more gains from globalization by taxations, which are much less than the whole country's holding of profits. Simulation 4 informs that requiring capitals to use their profits for their home countries is an amendment policy for their home countries. However, this request does not follow the principle of capital, i.e., seeking profits, and the nature of globalization.

The evident reasons are that most giant capitals belong to the USA. We can infer from the simulation results that German, Switzerland, Great Britain, and France should oppose such globalization if their investment environments are not guaranteed better than other countries.

Such a capital holding status presents a fact that the government of any country holding more capitals should oppose globalization, but that of a country holding fewer capitals should support globalization from the perspective of capital investment. Therefore, we may encounter such a dilemma

384 that most WTO members do not hold large capitals and will
385 support the globalization policy, but the few countries holding
386 large capitals oppose this policy. If each member has an
387 equivalent vote for such a policy election, the policy will pass.

388 Following this clue, former President Trump is for the
389 benefit of the USA to have the USA quit WTO. To continue,
390 it is also for the benefit of the USA to quit other world
391 organizations in similar scenarios.

392 From the RBC's viewpoint, the phases of collaboration [13]
393 include role negotiation, agent evaluation, role assignment,
394 and role execution. Role negotiation, as the first step of
395 collaboration, can be split further into finer steps, including
396 integration, agent categorization, role awareness, and role
397 specification. Correspondingly, in this article, all the giant
398 capitals are the results of integration, and all the industries
399 of different countries are the result of role awareness and
400 specification. The ROI values in the Q matrix are the result
401 of agent evaluation.

402 The simulations present that the USA would not like to
403 participate in this collaboration, i.e., globalization, because
404 such a role assignment result is not beneficial for the USA. The
405 simulation process and results again verify the applicability of
406 the RBC theory and E-CARGO model.

407 In the simulations, we take giant capitals as the key
408 players in globalization. There are still many questions to
409 be answered: What are the real players of globalization?
410 How should these giant capitals be applied to globalization?
411 What are these capitals really meaning for the governments,
412 organizations, or people in the world? Can a government
413 control these giant capitals? Can the capitals control the world?

414 VI. RELATED WORK

415 This section is placed here to make readers understand
416 the research path of this article and also mean that the
417 author recognizes the contributions of the peer researchers in
418 globalization. Globalization has pros [25] and cons [7], [26].
419 Therefore, globalization attracts a variety of researchers to
420 investigate and argue [25]–[39]. Some discuss the impacts of
421 globalization from different perspectives [25]–[37], and some
422 present methods to study globalization [38], [39].

423 Aide and Grau [27] argue that countries of Latin America
424 are experiencing land-use dynamics as socioeconomic glob-
425 alization extends its effects. They suggest that the world's
426 resources should be used efficiently to balance the food, health,
427 and educational needs with the need to conserve the world's
428 biodiversity and ecosystem services. They believe that the
429 globalization process neglects many environmental and social
430 issues.

431 Adesina [28] examines the negative effects of globalization
432 on Nigeria by focusing on its impact on science and technol-
433 ogy and the environment. He argues that, although globaliza-
434 tion presents many opportunities, it also exposes developing
435 countries, such as Nigeria, to many new challenges. He also
436 suggests ways by which the negative effects of globalization
437 can be addressed.

438 Bourguignon [25] states that globalization is a positive-sum
439 game but with potentially adverse distributional effects at a
440 national level.

441 Broitman and Czamanski [29] think that the spatial interac-
442 tions among cities are significant drivers of their growth. They
443 state that the reallocation of ideas among cities is a source
444 of improved allocation of resources. They believe that the
445 economy is a dynamic, self-organizing system and propose
446 a closed-economy, agent-based model to study their local
447 economy at different levels of globalization. They use the
448 intensity of globalization as a critical economic process that
449 produces differences in convergence and divergence in their
450 economic system. They show that the gross domestic product
451 of their urban system increases greatly with the increase in the
452 globalization level.

453 Kilic [7] studies the effects of economic, social, and political
454 globalization on the growth levels of developing countries and
455 causality relationship between the variables by using the fixed-
456 effect least-squares method and the Granger causality test for
457 74 developing countries between 1981 and 2011 period. The
458 analysis results inform that economic growth levels of the
459 selected developing countries were positively affected by eco-
460 nomic and political globalization, whereas social globalization
461 affected economic growth negatively.

462 Kilpatrick [31] reports that many invasive species that have
463 been spread through the globalization of trade and travel are
464 infectious pathogens. It is believed that the impacts of the
465 Western Nile Virus (WNV) on wildlife have been yet more
466 severe than those on humans.

467 Labonté *et al.* [32] discuss the impacts of globalization
468 on public health. They emphasize that the increased global
469 flows are driving, and driven by, global market integration.
470 They conclude with a call for national governments, espe-
471 cially those of wealthier nations, to take greater account of
472 global health and its social determinants in all their foreign
473 policies.

474 Rodrik [33], [34] discusses the paradox of globalization and
475 believes that globalization leads to the rise of populism by an
476 empirical analysis of the 2016 presidential election.

477 Sivapuram and Shaw [35] discuss the phenomenon of glob-
478 alization of local risks. They present the results from a regional
479 survey conducted on the globalization of local risks through
480 investments in the vulnerable regions of Asia. Their study
481 indicates that countries that have been successful in attracting
482 global investments in manufacturing and service industries are
483 highly vulnerable to natural hazard risks. They conclude that
484 risk communication plays an important role in mitigating the
485 globalization of local risks.

486 Subramaniam and Masron [36] study the impact of eco-
487 nomic globalization on biofuel in developing countries. They
488 point out that globalization has become the most influen-
489 tial aspect of economic growth in developing countries in
490 recent years. As developing countries accelerate the pace of
491 globalization, whether the nature of biofuel production is
492 growing due to ongoing globalization becomes an issue. They
493 examine the impact of globalization on biofuel in panel data
494 of 50 developing countries for the period from 2012 to 2016.
495 Their estimation results show that economic globalization
496 has a positive effect on biofuel production. They suggest
497 encouraging the economic aspect of globalization but reducing
498 the harmful environmental impacts.

499 Sun and Liang [37] study how globalization can differen-
500 tially affect financial inclusion through the lens of micro-
501 finance. They argue that microfinance institutions (MFIs)
502 express both the social logic and the market logic in con-
503 sideration of the provision of affordable microfinance loans.
504 They find that country-level social globalization measure is
505 negatively associated with the average MFI loan interest rates
506 and that country-level economic globalization measure has
507 an inverse U-shaped relationship with the average MFI loan
508 interest rates.

509 Stanojević and Kotlica [38] argue that the usage of the
510 statistical data of the volume of international trade, which has a
511 significant distortion, in quantitative research does not provide
512 reliable information regarding the development potential of a
513 particular export route (orientation) or products. They propose
514 a specific methodological procedure to correct these data,
515 prior to their application in known econometric models. The
516 proposed procedure is applied to the Serbian export groups of
517 products and several of its key export partner countries and
518 obtains convincing results.

519 Rittenhofer [39] criticizes existing approaches to study
520 small to medium-sized enterprise (SME) globalization. Such
521 methods use an interpretative community that conceives of
522 territorial geography as the nodal point of SMEs and do
523 not distinguish between internationalization and globalization.
524 He addresses related methodological challenges and offers a
525 reflexive method with a goal to increase the productiveness
526 of analytical exploration of the multidimensional quality of
527 SME. He makes a case for SME globalization research to
528 move beyond socialist and individualist ontologies to embrace
529 social-constructionist thinking, make practice the unit of case
530 studies, and appreciate process geographies of managing and
531 organizing.

532 However, there is little research work related to global-
533 ization by computational social simulations. Compared with
534 existing research for globalization, such a simulation approach
535 provides easy-to-understand results and conclusions. We had
536 a successful trial to simulate a phenomenon in social systems
537 in [17] to help an individual acquire a preferred position in
538 a team. The results confirmed several common-sense state-
539 ments. Our previous work on RBC [10]–[17], E-CARGO
540 [10]–[17], and GRA [12]–[16], [40], [41] provides a solid
541 foundation for the proposed research. Self-citations seem
542 unavoidable.

543 There are also few trials to simulate social phenomena with
544 integer linear programming (ILP) [42]. We believe that it is
545 E-CARGO and related models that connect social phenomena
546 with ILP.

547 VII. CONCLUSION

548 The contribution of this article is a new way to study global-
549 ization from the viewpoint of investment, i.e., using the revised
550 GRA model to simulate possible investment distributions as
551 globalization.

552 Other interesting findings are given as follows.

553 1) Globalization (i.e., investment of grand capitals over the
554 world) is not beneficial for the USA. Former President

Trump’s policy against globalization is in the interest of
the USA.

- 2) To win in globalization, a government needs to improve
its country’s investment environment, i.e., increase the
ROI values of the country.
- 3) Taxing is an amendment if globalization cannot be
avoided and the investment environment cannot be
improved from the aspect of the USA Government
gain.
- 4) Requesting capitals to use their profits in their home
countries may help the home countries in globalization.
However, this request is inconsistent with the principle
of “capitals are profit-seeking.”
- 5) One more general conclusion is that former President
Trump is for the benefits of the USA by his policies to
quit some world organizations, such as WTO.

Future work may include the following.

- 1) This article implies a computational way to understand
globalization. We may collect the real data of ROI in
relevant countries and obtain the exact answer of the
collected profit.
- 2) The resources in the world are limited. The distribution
of resources is a big challenge to all the countries in
the world. We may use E-CRAGO and related models
to conduct studies of resource distributions by setting
up different conditions. We may draw interesting con-
clusions that assist policymakers in establishing new
international treaties and organizations.
- 3) We should admit that investment does not create only
profits but negative impacts on local environments [37].
Therefore, investment outside the USA also saves the
local risks to the environment of the USA, which is a
positive impact on the USA. We may also simulate such
situations by considering more such factors in the future.
- 4) Economists may use the way of RGMRA to simulate
similar scenarios in the world. Politicians may use
the conclusions obtained in this article to argue for
policymaking.
- 5) Agent modeling [43]–[46] is widely used in simulations.
It is an interesting topic to analyze and compare the
simulation results of the E-CARGO and agent-based
approaches.

APPENDIX A

GLOBALIZATION WITH THE ASSUMED Q MATRIX

The 18×600 Q matrix could be found in the Supplementary
Material, where the top left 12×20 part is used to collect the
profits for the USA in nonglobalization.

The compressed T^* matrix and the applied corresponding
ROI values are presented as follows.

$$T[0, 547] = 32, \quad Q[0, 547] = 0.30$$

$$T[0, 557] = 22, \quad Q[0, 557] = 0.30$$

$$T[1, 151] = 32, \quad Q[1, 151] = 0.30$$

$$T[1, 358] = 12, \quad Q[1, 358] = 0.30$$

608 $T[2, 18] = 32, \quad Q[2, 18] = 0.30$
 609 $T[2, 595] = 06, \quad Q[2, 595] = 0.30$
 610 $T[3, 211] = 25, \quad Q[3, 211] = 0.30$
 611 $T[4, 394] = 24, \quad Q[4, 394] = 0.30$
 612 $T[5, 474] = 21, \quad Q[5, 474] = 0.30$
 613 $T[6, 16] = 17, \quad Q[6, 16] = 0.30$
 614 $T[7, 445] = 14, \quad Q[7, 445] = 0.30$
 615 $T[8, 272] = 14, \quad Q[8, 272] = 0.30$
 616 $T[9, 345] = 13, \quad Q[9, 345] = 0.30$
 617 $T[10, 371] = 13, \quad Q[10, 371] = 0.30$
 618 $T[11, 501] = 13, \quad Q[11, 501] = 0.30$
 619 $T[12, 489] = 20, \quad Q[12, 489] = 0.30$
 620 $T[13, 377] = 28, \quad Q[13, 377] = 0.30$
 621 $T[14, 581] = 25, \quad Q[14, 581] = 0.30$
 622 $T[15, 581] = 15, \quad Q[15, 581] = 0.30$
 623 $T[16, 266] = 13, \quad Q[16, 266] = 0.30$
 624 $T[17, 353] = 11, \quad Q[17, 353] = 0.30.$

625 The translations of T^* are given as follows.

- 626 1) BlackRock invests U.S. \$3200B on transportation and
627 warehousing in Denmark.
- 628 2) BlackRock invests U.S. \$2200B on arts, entertainment,
629 and recreation in Denmark.
- 630 3) Vanguard Group invests U.S. \$3200B on professional in
631 Italy.
- 632 4) Vanguard Group invests U.S. \$1200B on accommoda-
633 tion and food services in Russia.
- 634 5) JP Morgan Chase invests U.S. \$3200B on accommoda-
635 tion and food services in the United States.
- 636 6) JP Morgan Chase invests U.S. \$0600B on educational
637 services in Portugal.
- 638 7) Bank of America Merrill Lynch invests U.S. \$2500B on
639 professionals in South Korea.
- 640 8) State Street Global Advisors invests U.S. \$2400B on
641 administrative and support, waste management, and
642 remediation services in Belgium.
- 643 9) Fidelity Investments (FMR) invests U.S. \$2100B on
644 administrative and support, waste management, and
645 remediation services in Poland.
- 646 10) Bank of New York Mellon invests U.S. \$1700B on
647 health care and social assistance in the United States.
- 648 11) Capital Group invests U.S. \$1400B on wholesale trade
649 in Indonesia.
- 650 12) Goldman Sachs Group invests U.S. \$1400B on scientific
651 and technical services in Switzerland.
- 652 13) Prudential Financial invests U.S. \$1300B on wholesale
653 trade in Russia.
- 654 14) Morgan Stanley & Co. invests U.S. \$1300B on profes-
655 sional in Mexico.
- 656 15) Allianz SE (PIMCO) invests U.S. \$1300B on mining,
657 quarrying, and oil and gas extraction in Singapore.
- 658 16) Allianz SE (PIMCO) invests U.S. \$2000B on finance
659 and insurance in Saudi Arabia.

| | | | | | | | | | | | | | | | | | | | |
|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| 0.22 | 0.12 | 0.22 | 0.20 | 0.04 | 0.17 | 0.24 | 0.29 | 0.26 | 0.24 | 0.24 | 0.23 | 0.22 | 0.28 | 0.04 | 0.25 | 0.09 | 0.03 | 0.29 | 0.03 |
| 0.14 | 0.19 | 0.16 | 0.04 | 0.26 | 0.05 | 0.24 | 0.11 | 0.29 | 0.23 | 0.25 | 0.08 | 0.14 | 0.27 | 0.26 | 0.07 | 0.16 | 0.19 | 0.07 | 0.04 |
| 0.23 | 0.19 | 0.02 | 0.15 | 0.11 | 0.22 | 0.23 | 0.17 | 0.03 | 0.04 | 0.03 | 0.09 | 0.27 | 0.01 | 0.12 | 0.13 | 0.05 | 0.21 | 0.20 | 0.05 |
| 0.09 | 0.06 | 0.00 | 0.20 | 0.19 | 0.23 | 0.10 | 0.13 | 0.23 | 0.15 | 0.12 | 0.06 | 0.14 | 0.18 | 0.19 | 0.15 | 0.23 | 0.06 | 0.11 | 0.14 |
| 0.17 | 0.19 | 0.26 | 0.15 | 0.09 | 0.21 | 0.04 | 0.05 | 0.07 | 0.11 | 0.08 | 0.16 | 0.28 | 0.13 | 0.25 | 0.16 | 0.04 | 0.27 | 0.25 | 0.19 |
| 0.12 | 0.23 | 0.13 | 0.26 | 0.07 | 0.20 | 0.06 | 0.19 | 0.14 | 0.15 | 0.13 | 0.24 | 0.29 | 0.11 | 0.29 | 0.15 | 0.07 | 0.26 | 0.04 | 0.10 |
| 0.22 | 0.02 | 0.14 | 0.30 | 0.01 | 0.27 | 0.19 | 0.28 | 0.25 | 0.07 | 0.01 | 0.30 | 0.18 | 0.29 | 0.28 | 0.11 | 0.11 | 0.15 | 0.13 | 0.09 |
| 0.11 | 0.07 | 0.28 | 0.20 | 0.19 | 0.11 | 0.23 | 0.16 | 0.15 | 0.09 | 0.07 | 0.11 | 0.23 | 0.29 | 0.17 | 0.03 | 0.29 | 0.14 | 0.30 | 0.04 |
| 0.18 | 0.16 | 0.14 | 0.22 | 0.15 | 0.25 | 0.22 | 0.08 | 0.17 | 0.06 | 0.01 | 0.01 | 0.01 | 0.02 | 0.16 | 0.03 | 0.21 | 0.15 | 0.25 | 0.08 |
| 0.29 | 0.04 | 0.03 | 0.01 | 0.03 | 0.26 | 0.22 | 0.10 | 0.02 | 0.23 | 0.29 | 0.23 | 0.16 | 0.15 | 0.05 | 0.18 | 0.18 | 0.21 | 0.21 | 0.14 |
| 0.04 | 0.28 | 0.21 | 0.03 | 0.07 | 0.15 | 0.23 | 0.02 | 0.25 | 0.15 | 0.14 | 0.06 | 0.09 | 0.17 | 0.24 | 0.25 | 0.05 | 0.11 | 0.18 | 0.25 |
| 0.28 | 0.14 | 0.06 | 0.22 | 0.03 | 0.25 | 0.22 | 0.07 | 0.03 | 0.27 | 0.21 | 0.19 | 0.24 | 0.03 | 0.24 | 0.04 | 0.26 | 0.19 | 0.22 | 0.24 |

Fig. 5. Example of $Q^{USA}(12 \times 20)$, which is a part of the matrix Q .

- 660 17) UBS invests U.S. \$2800B on arts, entertainment, and
661 recreation in Mexico.
- 662 18) Barclays plc invests U.S. \$2500B on mining, quarrying,
663 and oil and gas extraction in Portugal.
- 664 19) AXA Group invests U.S. \$1500B on mining, quarrying,
665 and oil and gas extraction in Portugal.
- 666 20) Credit Suisse invests U.S. \$1300B on retail trade in
667 Switzerland.
- 668 21) Amundi/Credit Agricole invests U.S. \$1100B on man-
669 agement of companies and enterprises in Russia.

APPENDIX B

NONGLOBALIZATION WITH THE ASSUMED Q MATRIX

Q^{USA} is presented in Fig. 5.

The compressed T^* matrix and the applied corresponding ROI rates are presented as follows.

$T[0, 11] = 32, \quad Q[0, 11] = 0.29$
 $T[0, 19] = 22, \quad Q[0, 19] = 0.29$
 $T[1, 8] = 12, \quad Q[1, 8] = 0.26$
 $T[1, 18] = 32, \quad Q[1, 18] = 0.30$
 $T[2, 13] = 32, \quad Q[2, 13] = 0.30$
 $T[2, 18] = 06, \quad Q[2, 18] = 0.30$
 $T[3, 0] = 25, \quad Q[3, 0] = 0.29$
 $T[4, 13] = 24, \quad Q[4, 13] = 0.29$
 $T[5, 5] = 21, \quad Q[5, 5] = 0.26$
 $T[6, 16] = 17, \quad Q[6, 16] = 0.30$
 $T[7, 5] = 14, \quad Q[7, 5] = 0.30$
 $T[8, 5] = 14, \quad Q[8, 5] = 0.29$
 $T[9, 4] = 13, \quad Q[9, 4] = 0.29$
 $T[10, 14] = 13, \quad Q[10, 14] = 0.29$
 $T[11, 14] = 13, \quad Q[11, 14] = 0.27.$

Evidently, all the investments are in the USA, and the profit rates are a little lower than those in globalization presented in Appendix A.

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and do not reflect the views, positions, or policies of—and are not endorsed by—Innovation for Defence Excellence and Security (IDEaS), Canadian Department of National Defence (DND), or the Government of Canada.

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